



MISSOURI CITY RECREATION AND LEISURE LOCAL GOVERNMENT CORPORATION MEETING AGENDA

Notice is hereby given of a meeting of the Board of Directors of the Missouri City Recreation and Leisure Local Government Corporation to be held on **Monday, January 9, 2012**, at **6:15 p.m.** at: **City Hall, Council Chambers, 2nd Floor**, 1522 Texas Parkway, Missouri City, Texas, for the purpose of considering the following agenda items. All agenda items are subject to action. The Board of Directors of the Missouri City Recreation and Leisure Local Government Corporation reserves the right to meet in a closed session on any agenda item should the need arise and if applicable pursuant to authorization by Title 5, Chapter 551, of the Texas Government Code.

1. ROLL CALL

2. Consider approval of the **minutes** of the meeting of **November 14, 2011**.

3. Consider a resolution appointing the Chief Administrative Officer.

4. Consider updating the signature card on file with Wells Fargo Bank.

5. Consider and discuss Missouri City Recreation and Leisure Local Government Corporation operations plan.

6. Consider and discuss audio visual system for the Community Center and Golf Pro Shop.

7. CLOSED EXECUTIVE SESSION

The Board of Directors may go into Executive Session regarding any item posted on the Agenda as authorized by Chapter 551 of the Texas Government Code.

8. RECONVENE into Regular Session and Consider Action, if any, on items discussed in Executive Session.

9. ADJOURN

In compliance with the Americans with Disabilities Act, the City of Missouri City will provide for reasonable accommodations for persons attending Missouri City Recreation and Leisure Local Government Corporation meetings. To better serve you requests should be received 24 hours prior to the meetings. Please contact Maria Gonzalez, City Secretary, at 281.403.8686.

CERTIFICATION

I certify that a copy of the January 9, 2012, agenda of items to be considered by the Missouri City Recreation and Leisure Local Government Corporation was posted on the City Hall bulletin board on January 6, 2012, at 3:00 p.m.



Sonia Webb, Deputy City Secretary

I certify that the attached notice and agenda of items for consideration by the Missouri City Recreation and Leisure Local Government Corporation was removed by me from the City Hall bulletin board on the ____ day of _____, 2011.

Title: _____



**Missouri City Recreation and Leisure Local Government Corporation
Agenda Item
January 9, 2012**

2. Consider approval of the minutes of the meeting of November 14, 2011.

Background information attached as follows:

November 14, 2011, Missouri City Recreation and Leisure Local Government Corporation
Minutes



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**MISSOURI CITY RECREATION AND LEISURE
LOCAL GOVERNMENT CORPORATION
NOVEMBER 14, 2011, MEETING MINUTES**

The Board of Directors of the Missouri City Recreation and Leisure Local Government Corporation held a meeting on **Monday, November 14, 2011**, at **7:30 p.m.** at City Hall, Council Chambers, 2nd Floor, 1522 Texas Parkway, Missouri City, Texas.

1. ROLL CALL

Chair Owen called the meeting to order at 7:54 p.m.

Present were: Chair Owen, Vice-Chair Wyatt, Directors: Nguyen, Marshall, Smith, and Emery, Interim Chief Administrative Officer Mueller, Secretary Kelley, Treasurer Vela, Assistant City Manager Atkinson, Assistant City Manager Elmer, City Secretary Gonzalez, and Golf Course Manager Stittleburg. Absent: Director Elackatt.

2. Consider approval of the minutes of the meeting of October 24, 2011.

Director Marshall moved to approve the minutes of the October 24, 2011 meeting. Director Nguyen seconded. **MOTION PASSED UNANIMOUSLY.**

3. Consider a resolution of the Board of Directors of Missouri City Recreation and Leisure Local Government Corporation authorizing the execution of lease agreements for the leasing of golf carts between the City of Missouri City, Texas, as Lessee, Missouri City Recreation and Leisure Local Government Corporation as Co-Lessee, and PNC Equipment Finance, LLC, as Lessor.

Secretary Kelley stated the Missouri City Recreation and Leisure Local Government Corporation desires to upgrade its golf cart fleet by acquiring seventy (70) new golf carts and one (1) new beverage cart. The current three-year-old carts will be replaced with new carts that should have less down time and have a longer life. In addition, the maintenance coverage on the existing carts has expired, thus raising the potential for increased operating costs.

Purchasing and Risk Manager Oberrender stated the City would be turning in one less golf cart due to theft, by acquiring the seventy new golf carts. The EZ-GO proposal would require entering into two new lease agreements acquiring the new carts for a total monthly lease payment to PNC Equipment Finance of \$5,367.60 for the golf carts and \$360.41 per month for the one beverage cart. The payments would be made for 48 months. Additionally, the two existing lease agreements with Textron Financial Corporation would be terminated. EZ-Go will pay off the existing leases so that the City's obligation to Textron would be paid in full.

Director Marshall moved to approve a resolution of the Board of Directors of Missouri City Recreation and Leisure Local Government Corporation authorizing the execution of lease agreements for the leasing of

golf carts between the City of Missouri City, Texas, as Lessee, Missouri City Recreation and Leisure Local Government Corporation as Co-Lessee, and PNC Equipment Finance, LLC, as Lessor. Director Emery seconded. **MOTION PASSED UNANIMOUSLY.**

4. CLOSED EXECUTIVE SESSION

The City Council may go into Executive Session regarding any item posted on the Agenda as authorized by Chapter 551 of the Texas Government Code.

5. RECONVENE into Regular Session and Consider Action, if any, on items discussed in Executive Session.

The Board did not convene in executive session.

6. ADJOURN

Chair Owen moved to adjourn the meeting at 8:00 p.m. Director Wyatt seconded. Motion passed unanimously. Meeting adjourned.

BY: _____
Allen Owen, Chair

ATTEST: _____
Caroline Kelley, Secretary



**Missouri City Recreation and Leisure Local Government Corporation
Agenda Item
January 9, 2012**

- 3.** Consider a resolution appointing the Chief Administrative Officer.

Background information attached as follows:

Cover Memo

Resolution



**Missouri City Recreation and Leisure Local Government Corporation
Agenda Item Cover Memo
January 9, 2012**

To: Board of Directors of Missouri City Recreation and Leisure Local Government Corporation
Agenda Item: **Item 3:** Appointment of Chief Administrative Officer
Submitted by: Caroline Kelley, Secretary

SYNOPSIS

This agenda item provides for the appointment of Edward Broussard to the position of Chief Administrative Officer of the Missouri City Recreation and Leisure Local Government Corporation (LGC).

BACKGROUND

On June 15, 2009, the Board of Directors of the LGC created the officer position of Chief Administrative Officer pursuant to Section 4.2 of the Bylaws of the LGC. Alan Mueller recently has served as Chief Administrative Officer during his tenure as Interim City Manager. Given the appointment of Edward Broussard as City Manager for the City of Missouri City, it is recommended to replace the position. Accordingly, it is recommended the Board of Directors appoint Edward Broussard, the City Manager to serve as the Chief Administrative Officer of the LGC.

FISCAL ANALYSIS

No fiscal impact.

STAFF'S RECOMMENDATION

Adopt the resolution appointing Edward Broussard as Chief Administrative Officer of the LGC.

**Edward Broussard
City Manager**

**MISSOURI CITY RECREATION AND LEISURE
LOCAL GOVERNMENT CORPORATION**

RESOLUTION NO. R-12- LGC

A RESOLUTION OF THE BOARD OF DIRECTORS OF
MISSOURI CITY RECREATION AND LEISURE LOCAL
GOVERNMENT CORPORATION APPOINTING EDWARD
BROUSSARD TO THE POSITION OF CHIEF
ADMINISTRATIVE OFFICER.

* * * * *

WHEREAS, Missouri City Recreation and Leisure Local Government Corporation is created and organized as a Local Government Corporation pursuant to Subchapter D of Chapter 431 of the Texas Transportation Code, and as further regulated by Chapter 394 of the Texas Local Government Code, and Chapter 9 of Title 32 of the Texas Civil Statutes, to perform governmental functions on behalf of the City of Missouri City, Texas; and

WHEREAS, Section 4.2 of the Bylaws of Missouri City Recreation and Leisure Local Government Corporation provides the Board of Directors may from time to time designate Corporate Officers as it deems necessary and appropriate; and

WHEREAS, the Board of Directors desires to appoint Edward Broussard, City Manager, to such position; now therefore,

BE IT RESOLVED BY THE BOARD OF DIRECTORS OF MISSOURI CITY RECREATION AND LEISURE LOCAL GOVERNMENT CORPORATION:

Section 1. The facts and recitals set forth in the preamble of this Resolution are hereby found to be true and correct and are in all things incorporated herein and made a part hereof.

Section 2. The Board of Directors of Missouri City Recreation and Leisure Local Government Corporation appoints Missouri City City Manager Edward Broussard to serve as the Chief Administrative Officer.

PASSED, APPROVED and ADOPTED this 9th day of January, 2012.

Allen Owen, Chair

ATTEST:

Caroline Kelley, Secretary



**Missouri City Recreation and Leisure Local Government Corporation
Agenda Item
January 9, 2012**

4. Consider updating the signature card on file with Wells Fargo Bank.

Background information attached as follows:

Cover Memo



**Missouri City Recreation and Leisure Local Government Corporation
Agenda Item Cover Memo
January 9, 2012**

To: Board of Directors of Missouri City Recreation and Leisure Local Government Corporation

Agenda Item: **Item 4:** Authorize staff to update the signature card on file with Wells Fargo Bank to reflect the new Chief Administrative Officer.

Submitted by: Wes Vela, Finance Director

SYNOPSIS

The City needs to update the signature card on file with Wells Fargo Bank to reflect the new Chief Administrative Officer.

BACKGROUND

The signature card on file with Wells Fargo Bank was last updated June 2011. The authorized signers at that time included the Chair of the Board (Allen Owen), Vice-Chair of the Board (Jerry Wyatt), interim Chief Administrative Officer (Allan Mueller) and Treasurer (Wes Vela). Effective January 1, 2012, the new Chief Administrative Officer (Edward Broussard), will begin his tenure. As a result of this event, the signature card on file with Wells Fargo Bank will need to be updated. The effective date of this authorization will be January 3, 2012.

FISCAL ANALYSIS

No software fees or charges for the new signature card will be incurred

STAFF'S RECOMMENDATION

Authorize the update of the signature card with Wells Fargo Bank to reflect the new Chief Administrative Officer, Edward Broussard.

**Bill Atkinson
Assistant City Manager**



**Missouri City Recreation and Leisure Local Government Corporation
Agenda Item
January 9, 2012**

5. Consider and discuss Missouri City Recreation and Leisure Local Government Corporation operations plan.

Background information attached as follows:

Cover Memo

Pre-Budget Spreadsheet



**Missouri City Recreation and Leisure Local Government Corporation
Agenda Item Cover Memo
January 9, 2012**

To: Board of Directors of Missouri City Recreation and Leisure Local Government Corporation

Agenda Item: **Item 5:** Review and discuss updates on the operations plan for the new Community Center and Clubhouse along with an introduction to the 2012-13 budget.

Submitted by: Tyson Stittleburg, General Manager
Bill Atkinson, Assistant City Manager

SYNOPSIS

With the pending opening of the new CC & Clubhouse, staff has been preparing an operations plan that will fit the needs of the new building along with maintaining the current business structure.

BACKGROUND

The new Community Center and Clubhouse will be opening in the spring of 2012. This new building will bring with it a lot of opportunities and changes with respect to the business operations of the LGC. Primarily, we plan to:

- Begin to focus more on non-golf related events (i.e., weddings, Quincianeras, corporate event, etc).
- Hire additional staff to focus directly on the sales and operations of these special events.
- Work with caterers to provide services to events that we are unable to offer.
- Create a revised pricing structure that will match the facilities.
- Implement programs like tree maintenance, player development and new hours of operation in the Grille including a new menu.
- Expanding the expenses budget to include all expenses incurred by the LGC including utilities and insurance.
- Explore the possibility of hiring a building maintenance services company to help maintain the building to commercial operating standards.
- Explore the idea of providing a discount to anyone who has passes to both the fitness center and the golf course.

FISCAL ANALYSIS

Many of these programs require additional expenses that the LGC does not currently incur. The budget plan provided shows a minor increase in prices of many of our offerings as well as anticipated increase in sales due directly to the new building.

STAFF'S RECOMMENDATION

Staff is asking for a discussion and recommendations on these ideas as we create the final operations and budget plan for 2012-13.

A handwritten signature in blue ink, appearing to read 'Bill Atkinson', with a long horizontal flourish extending to the right.

Bill Atkinson
Assistant City Manager

	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
Ordinary Income/Expense													
Income													
Operations													
Green Fees - La Quinta	47069	46962	44605	50932	43002	47057	38650	35073	46473	47970	50189	47142	545124
Green Fees - El Dorado	53686	53422	50742	57939	48918	53531	43967	39898	52867	54570	57093	53628	620261
Annual Fees	28018	28014	28014	28014	30974	40900	37495	28014	28014	28014	28014	28014	361497
Handicap Fees	180	180	180	0	0	3370	4080	1430	210	210	180	180	10200
	128953	128578	123541	136884	122894	144858	124193	104414	127564	130764	135476	128964	1537083
Range													
Annual Range Fee	2575	2575	2575	2575	2575	2575	2575	2575	2575	2575	2575	2575	30900
Range Fees	5500	5500	5750	6500	4500	4375	3250	3375	5000	5500	5500	5250	60000
Range Teaching Fees	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	12000
	9075	9075	9325	10075	8075	7950	6825	6950	8575	9075	9075	8825	102900
Pro Shop													
Pro Shop Sales	11380	12498	20180	16807	10300	15028	11314	10267	9894	10213	10685	13800	152368
Donations - Parks													
	11380	12498	20180	16807	10300	15028	11314	10267	9894	10213	10685	13800	152368
Cart													
Cart Rental Fees	45376	44849	42598	48640	41067	44940	36911	33495	44382	45812	47930	45021	521020
Unlimited Monthly Cart Rental													
Unlim Mthly Priv Cart Trail F	7675	7675	7675	7675	7675	7675	7675	7675	7675	7675	7675	7675	92100
Private Cart Trail Fee													
	53051	52524	50273	56315	48742	52615	44586	41170	52057	53487	55605	52696	613120
	194459	194674	195319	212082	182011	212451	178918	154801	190091	195538	202842	196285	
Food & Beverage	44446	43930	41725	47644	40226	44019	36155	32808	43473	44873	46948	44099	
LBW - Grille/Banquets	14601	14431	13707	15651	13214	14460	11877	10778	14281	14741	15423	14486	167649
LBW - Golf Shop	2773	2741	2604	2973	2510	2747	2256	2047	2713	2800	2930	2752	31846
LBW - Bev Cart	4862	4806	4565	5212	4401	4816	3955	3589	4756	4909	5136	4824	55832
F&B Grille/Banquets	17067	16869	16023	18295	15447	16903	13883	12598	16694	17231	18028	16934	195973
F&B - Golf Shop	516	510	484	553	467	511	419	381	504	521	545	512	5920
F&B - Bev Cart	4627	4573	4344	4960	4188	4582	3764	3415	4526	4671	4887	4591	53127
F&B - Catering Contracts	3604	3562	3383	3863	3262	3569	2931	2660	3525	3638	3807	3576	41379
Food & Bev - Snack Bar													
Cash over/under - cashiers													
	48050	47492	45108	51507	43487	47588	39086	35468	46998	48511	50755	47674	551725
Gross Profit (Loss)	250509	250166	248427	271588	233499	268039	226004	198269	245089	252050	261597	251959	2957196
Expense													
Operations													
Contingency Workers	8289	10215	8289	10215	7875	7875	9706	7875	8289	8289	10215	8289	105421
Salaries & Wages	7601	7601	7601	7601	7601	7601	7601	7601	7601	7601	7601	7601	91212
Overtime													
Salary Reserve													0
Taxes, Social Security	1216	1363	1216	1363	1184	1184	1324	1184	1216	1216	1363	1216	15042
Workers Compensation	332	372	332	372	323	323	362	323	332	332	372	332	4110
Benefits	1200	1200	1200	1200	1200	1200	1200	1200	1200	1200	1200	1200	14400
Office Supplies	250	950	250	250	250	250	250	3150	250	250	250	250	6600
Wearing Apparel													0
Fuel, Oil & Lubricants													0
Minor Tools/Small Equip													0
Uniform & Laundry	1000	0	0	0	0	0	1000	0	0	0	0	0	2000
Janitorial Supplies													0
Postage													0
Bldg Mat/Supplies/Repr													0
Copy Machine/Suppl/Repr													0
Golf Course Mater/Supply													0
Miscellaneous	100	100	100	100	100	100	100	100	100	100	100	100	1200

Minor Equip Maintenance													0
Handicap Service	0	650	0	0	0	50	0	0	4400	0	0	0	5100
Contractor Hiring/Mowing	113400	113400	113400	113400	113400	113400	113400	113400	113400	113400	113400	113400	1360800
Contract Hiring/TreeTrim	4500	4500	4500	4500	4500	4500	4500	4500	4500	4500	4500	4500	54000
Insurance													0
Special Services & Legal													0
Bank Fees	4375	4375	4380	4395	4772	4095	4780	4026	3483	4277	4400	4564	51922
Service Agrmts/Contracts					2000								2000
Gas/Utilities													0
Telephone													0
Electric Utilities													0
Garbage Collection													0
Water Utilities													0
Building Repairs													0
Printing & Publications													0
Dues & Subscriptions	0	200	50	0	75	75	0	0	0	0	0	550	950
Training & Travel	0	0	100	0	0	0	0	250	0	0	0	0	350
Golf Equipment Rental													0
Audit Services	0	0	0	0	0	0	0	0	0	2500	0	0	2500
Donations													0
Machinery & Equipment													0
	142263	144927	141418	143396	143280	140654	144223	143609	144771	143665	143401	142002	

Range

Range Ball Expense	4500	0	0	0	0	0	4500	0	0	0	0	0	9000
Minor Tools & Equipment - Range													0
Bldg Mat/Supplies/Repr	100	100	100	100	100	100	100	100	100	100	100	100	1200
Instructor Fees	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	12000
Minor Equip Maint/Rpr	200	200	200	200	200	200	200	200	200	200	200	200	2400
	5800	1300	1300	1300	1300	1300	5800	1300	1300	1300	1300	1300	24600

Pro Shop

Wearing Apparel - Pro Shop													
Minor Tools & Equip													
Bldg Mater/Supp/Repr													
Purchases of Merchandise	8763	9623	15539	12942	7931	11571	8712	7906	7619	7864	8228	10626	117323
Telephone - Pro Shop													
Equipment/Cart Lease - Pro Shop													
	8763	9623	15539	12942	7931	11571	8712	7906	7619	7864	8228	10626	

Food & Beverage

Contingency Workers	11460	14125	11460	14125	9920	9920	12230	9920	9920	11460	14125	11460	140125
Salaries & Wages	3950	3950	5926	3950	3950	3950	3950	3950	5926	3950	3950	3950	51355
Overtime													0
Temporary (Seasonal) - F&B													0
Taxes, Social Security	1179	1383	1330	1383	1061	1061	1238	1061	1212	1179	1383	1179	14648
Unemployment Benefits													0
Workers Compensation	358	419	403	419	322	322	375	322	368	358	419	358	4442
Benefits - F&B	1200	1200	1200	1200	1200	1200	1200	1200	1200	1200	1200	1200	14400
Office Supplies	0	0	0	0	0	0	0	0	0	0	0	0	0
Meals & Drinks	300	300	300	300	300	300	300	300	300	300	300	300	3600
Wearing Apparel	1000	0	0	0	0	0	1000	0	0	0	0	0	2000
Linen & Kitchen Supplies	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	12000
Dishware & Glass	100	100	100	100	100	100	100	100	100	100	100	100	1200
Paper/Disposables	560	560	560	560	560	560	560	560	560	560	560	560	6720
Minor Tools & Small Equip	273	48	48	273	48	48	273	48	48	273	48	48	1476
Kitchen Equipment													0
Bldg Mat/Supplies/Repairs - F&B													0
Purchases - Food	11556	11422	10849	12387	10459	11445	9400	8530	11303	11667	12207	11466	132690
Purchases - Liquor	6222	6150	5842	6670	5632	6163	5062	4593	6086	6282	6573	6174	71448
Miscellaneous	0	850	0	0	0	0	0	0	0	0	0	0	850
Minor Equip Maint/Rpr	930	150	150	930	150	150	930	150	150	1930	150	150	5920
Catering Services													0
Bank Fees	1081	1069	1015	1159	978	1071	879	798	1057	1092	1142	1073	12414
Beverage Tax	2044	2020	1919	2191	1850	2024	1663	1509	1999	2064	2159	2028	23471
Liquor Liability Insurance	0	0	0	0	0	2747	0	0	0	0	0	0	2747

Gas Utilities - F&B													0
Garbage Collection - F&B													0
Building Repairs - F&B				dx									0
Permit Services - F&B	0	0	0	0	0	0	0	0	0	0	0	0	0
Training & Travel - F&B													0
Equipment/Cart Lease	1074	1074	1074	1074	1074	1074	1074	1074	1074	1074	1074	1074	12888
	44287	45820	43175	47722	38604	43135	41235	35115	42303	44488	46390	42119	85286

Cart

Contingency Workers	7918	9760	7918	9760	6487	6487	7992	6487	6487	7918	9760	7918	94892
Overtime													
Taxes, Social Security	606	747	606	747	496	496	611	496	496	606	747	606	7259
Worker's Compensation	165	204	165	204	136	136	167	136	136	165	204	165	1983
Benefits	300	300	300	300	300	300	300	300	300	300	300	300	3600
Bldg Mat/Supplies/Repairs	200	200	200	200	200	200	200	200	200	200	200	200	2400
Minor Equip Maint/Rpr	400	400	400	400	400	400	400	400	400	400	400	400	4800
Equipment/Cart Lease	8260	8284	8284	8284	8284	8284	8284	8284	8284	8284	8284	8284	99384
Tournament Rentals	0	0	0	0	0	0	0	0	0	0	0	0	0
	17849	19895	17873	19895	16303	16303	17954	16303	16303	17873	19895	17873	

Admin

Salaries & Wages	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	45000
Taxes, Social Security	287	287	287	287	287	287	287	287	287	287	287	287	3443
Workers Compensation	78	78	78	78	78	78	78	78	78	78	78	78	941
Benefits	300	300	300	300	300	300	300	300	300	300	300	300	3600
Postage	44	15	15	44	15	15	44	15	15	44	15	15	296
Bldg Maint/Supplies/Rpr	500	500	500	500	500	500	500	500	500	500	500	500	6000
Pest Control Services	250	250	250	250	250	250	250	250	250	250	250	250	3000
Advertising & Promo	3500	619	3500	3500	3500	619	3500	3500	3500	3500	3500	3500	36238
Service Agrmts/Contracts	50	0	0	50	0	0	50	0	0	50	400	0	600
General Maintenance	1250	1250	1250	1250	1250	1250	1250	1250	1250	1250	1250	1250	15000
Utilities	17708	15829	16706	15236	17219	11944	11441	7777	10938	12391	14848	18237	170273
Liability Insurance	0	0	0	0	0	1000	0	0	0	0	0	0	1000
Property Insurance	6843	0	0	6843	0	0	6843	0	0	6843	0	0	27372
Security Monitoring	4450	0	0	0	0	0	0	0	0	0	0	0	4450
Telephone	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	1000	12000
Cable, TV & Internet	400	400	400	400	400	400	400	400	400	400	400	400	4800
Management Contract													0
Garbage/Wates Contract	584	584	699	695	695	695	690	440	585	685	641	699	7693
Clubhouse Maintenance	2500	2500	2500	2500	2500	2500	2500	2500	2500	2500	2500	2500	30000
	43494	27362	31236	36683	31744	24589	32883	22047	25353	33828	29720	32767	371705
	262456	248927	250540	261938	239162	237552	250807	226280	237649	249018	248933	246687	2959949
	-11947	1239	-2113	9651	-5663	30487	-24803	-28010	7440	3031	12664	5272	(\$2,753)

Other Income

Other Income - Operations	100	100	100	100	100	100	100	100	100	100	100	100	1200
Other Income - Range													
Other Income - Pro Shop	200	200	200	200	200	200	200	200	200	200	200	200	2400
Other Income - Food & Beverage													

Total Other Income

	300	300	300	300	300	300	300	300	300	300	300	300	3600
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Net Income (Loss)

	-11647	1539	-1813	9951	-5363	30787	-24503	-27710	7740	3331	12964	5572	\$847
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Total by Department

Operations

Income	128953	128578	123541	136884	122894	144858	124193	104414	127564	130764	135476	128964	1537083
Expenses	142263	144927	141418	143396	143280	140654	144223	143609	144771	143665	143401	142002	1717607
Net Income (Loss)	-13310	-16349	-17877	-6512	-20386	4204	-20030	-39195	-17207	-12901	-7925	-13038	-180524

Range

Income	9075	9075	9325	10075	8075	7950	6825	6950	8575	9075	9075	8825	102900
Expenses	5800	1300	1300	1300	1300	1300	5800	1300	1300	1300	1300	1300	24600
Net Income (Loss)	3275	7775	8025	8775	6775	6650	1025	5650	7275	7775	7775	7525	78300

Pro Shop

Income	11380	12498	20180	16807	10300	15028	11314	10267	9894	10213	10685	13800	152368
Expenses	8763	9623	15539	12942	7931	11571	8712	7906	7619	7864	8228	10626	117323
Net Income (Loss)	2617	2874	4641	3866	2369	3456	2602	2361	2276	2349	2458	3174	35045

Food & Beverage

Income	48050	47492	45108	51507	43487	47588	39086	35468	46998	48511	50755	47674	551725
Expenses	44287	45820	43175	47722	38604	43135	41235	35115	42303	44488	46390	42119	514395
Net Income (Loss)	3762	1671	1934	3785	4883	4453	-2149	353	4694	4023	4365	5555	37331

Cart

Income	53051	52524	50273	56315	48742	52615	44586	41170	52057	53487	55605	52696	613120
Expenses	17849	19895	17873	19895	16303	16303	17954	16303	16303	17873	19895	17873	214318
Net Income (Loss)	35202	32629	32400	36420	32439	36312	26631	24867	35754	35613	35711	34823	398802

Admin Expenses

43494	27362	31236	36683	31744	24589	32883	22047	25353	33828	29720	32767	371705
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Other Income

300	300	300	300	300	300	300	300	300	300	300	300	3600
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Total

Income	250809	250466	248727	271888	233799	268339	226304	198569	245389	252350	261897	252259	
Expenses	262456	248927	250540	261938	239162	237552	250807	226280	237649	249018	248933	246687	
Net Income (Loss)	-11647	1539	-1813	9951	-5363	30787	-24503	-27710	7740	3331	12964	5572	847